#### **O'REILLY**®



CONFERENCE

BUILD RESILIENT SYSTEMS AT SCALE

#### Moving to the Cloud

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velocity.oreilly.com.cn #velocityconf

#### About Message Systems

- World's largest provider of email messaging infrastructure
- Traditionally delivered as on-premise software, moved into the cloud recently
  - $\sim$  30B message per day on-premise,  $\sim$ 250M messages per day in the cloud
- Platform fully accessible through multiple developer-focused APIs

#### Some of our Customers



#### Moving to the cloud is easy, right?



#### What it takes to run email in the cloud

- People
  - Operations
  - SRE
  - Deliverability and Compliance
- Process
  - Deployments
  - SLAs
- Technology
  - Rock-solid software
  - Automation
  - Monitoring



#### Running any cloud service





#### What our customer sees

- The front door of a cloud service
  - APIs
    - And documentation
  - Reporting UI
  - Customer support
  - TAM



#### What our customer shouldn't see

- Variable performance
- Downtime
- Unexpected responses
- Anything other than what's expected or documented



#### Behind the curtain

- Our software is a complex system
- Running a production service takes a bunch of other scaffolding
  - Network
  - Servers
  - Management and Automation
  - Deployments
  - Monitoring
  - Compliance/Deliverability



#### Our Infrastructure Stack

- AWS
  - EC2
  - Route53
- Configuration Management
  - Ansible
- Automation
  - Puppet, Terraform
- Monitoring
  - Circonus, OpsGenie
- Reporting
  - SumoLogic



#### The Problems We Expected

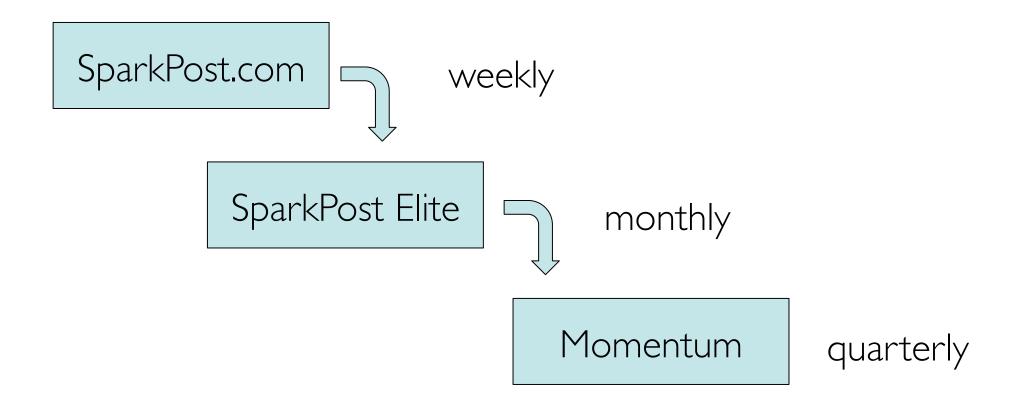


### Expected Challenge: Overcoming risk aversion.











## Outcome: Faster deployments, less bugs.



#### Expected Challenge: You can't run email in AWS



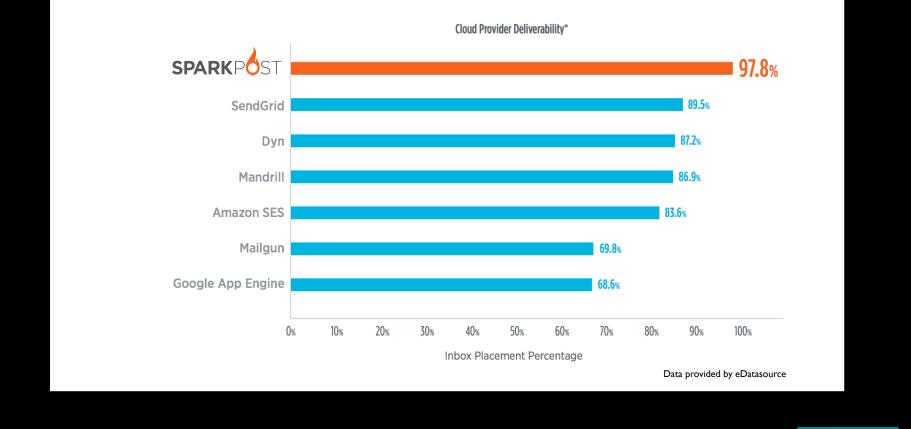




#### Combating Poor Reputation

- People
  - Compliance and Deliverability Teams
- Standards
  - Most stringent best practices in the industry
- Process
  - Aggressive enforcement of standards
  - Proactive support from deliverability
- Technology
  - Heavy automation







## Outcome Best Deliverability in Market



#### The Problems We Didn't Expect



Unexpected Challenge:

Our Networking Challenges Were Unexpectedly Unique



#### Networking in the Cloud

- Cloud networking is different from traditional datacenter networking
- Cloud services are generally used by traditional 'pull' web services
- Email turns that model on its head
  - The need to source large volumes of connections from arbitrary addresses is something AWS specifically doesn't do well
  - Furthermore, our model requires SNAT
- Some very challenging configuration scenarios



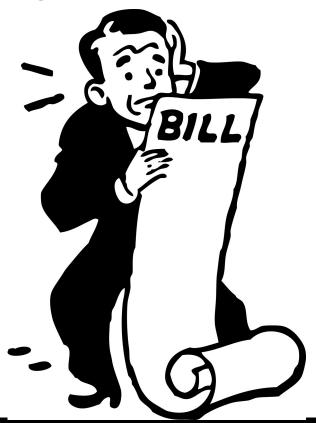
## Solution: Write our own SOCKS-ish Proxy



Unexpected Challenge: AWS billing is ... very challenging



#### "ilike a teenager with his first credit card"





#### Outcome:

# Way more time invested in building our own internal consumption monitoring tools than planned.



## Unexpected Challenge:

The state of automation tools isn't where we expected



#### Automation Challenges

The higher level automation tools (puppet, ansible, etc) still have little awareness of cloud computing, so you need a parallel stack for spinning up/spinning down instances. Those tools are very powerful but demand quite a bit of investment to make a fully functioning environment that suits your needs.



#### Outcome: Still lots of room for improvement here



#### In Summary

- This has been a really interesting journey for us so far
- We have learned a lot about our own business and our products
- The journey to the cloud has actually improved our traditional on-premise product tremendously, both in terms of quality but also usability
- The journey is ongoing



#### Thanks!

#### Questions?

